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Remarks at the Shaftesbury Lecture

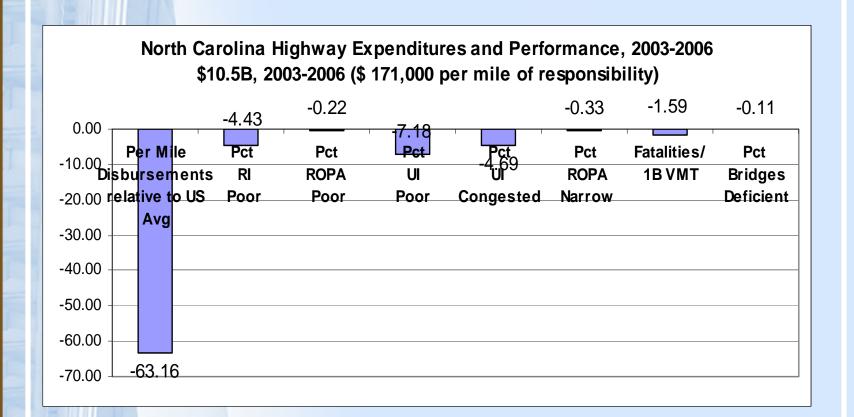
John Locke Foundation

Raleigh, North Carolina February 23, 2009



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NC Highway Performance 2003-06



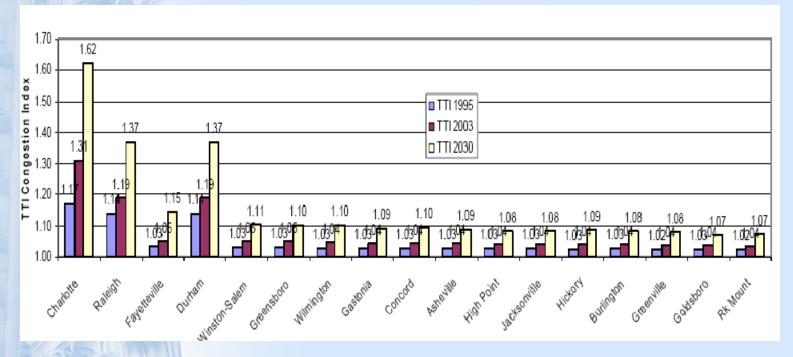


HIGHWAY STATUS

Item	2006	2007	
- 79,800 miles	2 nd	2 nd	
- \$ 3.2 B budget	8 th	8 th	
• 58 % "Capital"			
• 22 % "Maintenance"	16 th	16 th	
Status			
Rural Interstate Pavement	40 th	43 rd	
• Urban Interstate Pavement	25 th	22nd	
• Rural Primary Pavement	39 th	29th	
• Urban Interstate Congestion	48 th	46 th	Wow!
• Fatality Rate	29 th	37 th	
Deficient Bridges	41 st	34 th	
• Narrow Lanes	34 th	33 rd	







- Congestion Will DOUBLE in 25 years
 - •Charlotte 1.31 1.62 ("Chicago")
 - •Raleigh 1.19 1.37 ("Minneapolis")





• **Condition** \$ 10-15 B

• Congestion \$ 10-15 B

• Safety \$ 3-5 B

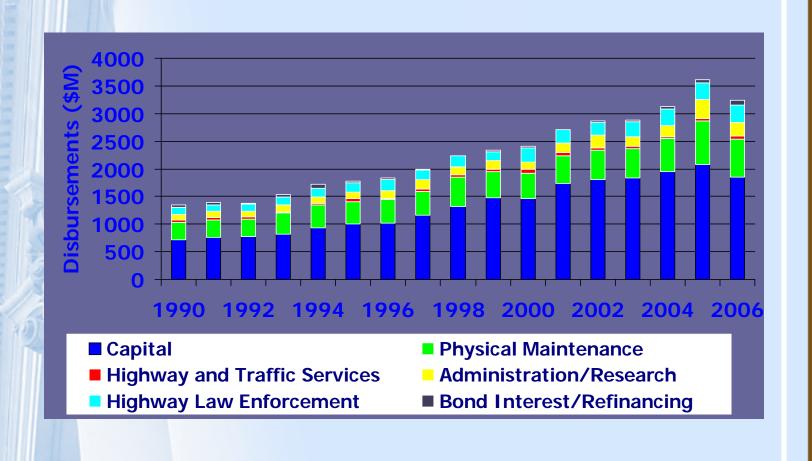
•Bridges \$ 15-20 B

• Other \$ 10-15 B

• Total \$ 48-70 B



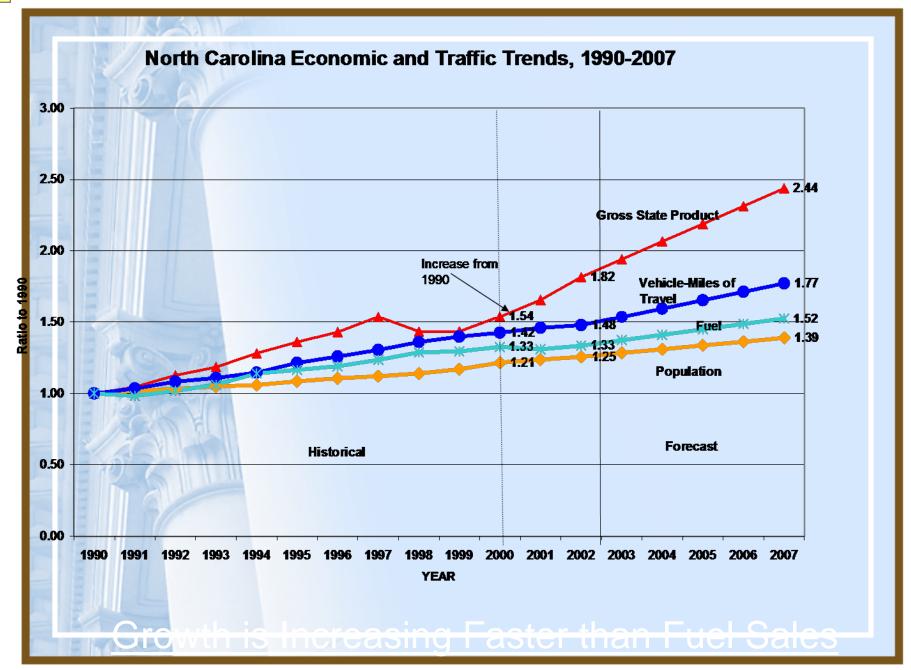
HIGHWAY EXPENDITURES 90-07





- •State- Motor Fuel \$ 1153 m
- •State Vehicle \$ 472
- State-Other \$ 590
- Misc \$ 38
- •Bonds \$ 0
- Federal Funds \$ 979
- Local Govts \$ 16
- Total \$ 3251 m







NC Highway Formulas

STIP: Allocations to 7 Regions:

½ Population

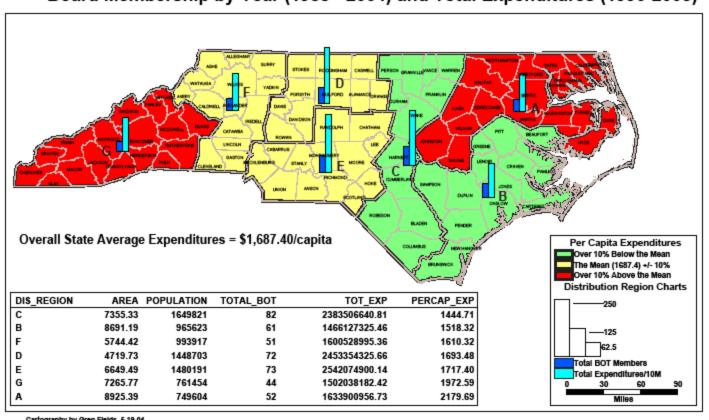
1/4 1/7th each

1/4 Miles to complete Intrastate
System

Loop: Discretionary, based on status

Figure 2.6 NORTH CAROLINA HIGHWAY (TIP + LOOP) EXPENDITURES (1990 - 2003)

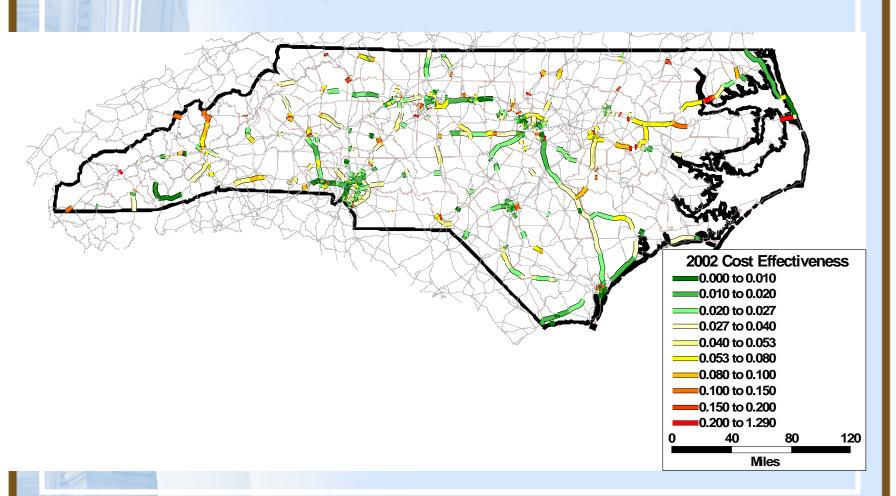
DOT Distribution Region Per Capita Expenditures vs. Board Membership by Year (1985 - 2004) and Total Expenditures (1990-2003)



Cartography by Greg Fields, 5-19-04



Highway Projects, 1990-2003 by Cost Effectiveness



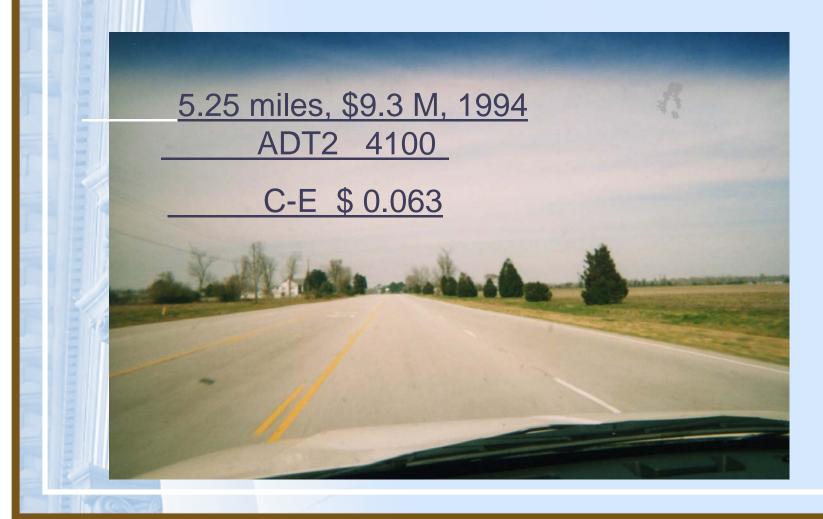








Beaulaville, NC 24 (R-2010) Widening from 2 to 5 Lanes



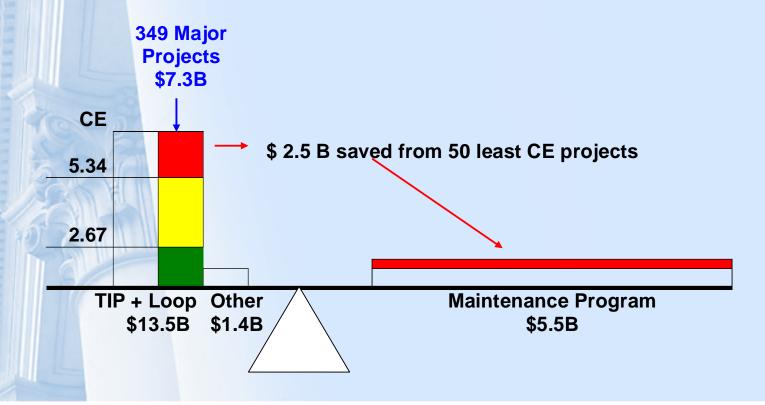
Recommendations

- Re-allocate 10-12% of weakest capital projects; Use for Maintenance.
- Fund Worthy Projects, not Regions
 - Congestion Relief and Travel Time Savings
 - Accident Reduction
 - Operating Cost Reduction
 - Economic Impacts
 - Environmental Impacts

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STRATEGY FOR FUNDING SYSTEM MAINTENANCE

- Capital and Maintenance Program 1990-2002 = \$20.5 B
- Divert 50 Low CE Projects to Maintenance = \$2.5B



Highway Revenues and Expenditures

- Review Revenues
 - Tolls
 - Mileage Taxes
 - Local Options/ State Infr. Bank
 - PPP's
- End Diversions
- Fund the Best Projects
- Modify Highway Formula
- End the "Loop" Program

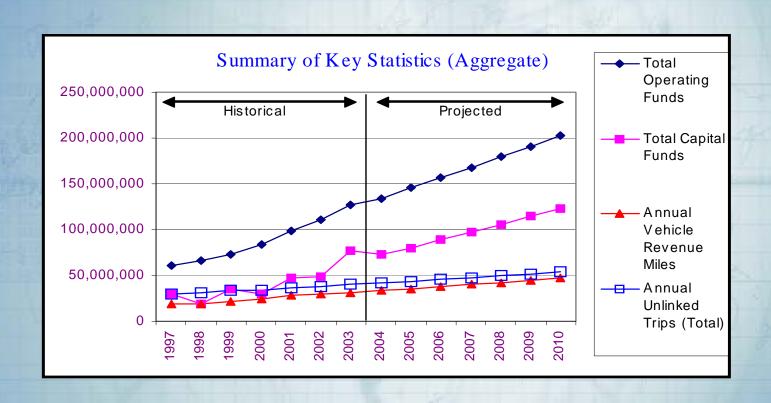


TRANSIT SYSTEMS

- 10 Largest NC Systems
 Charlotte (20 M).....TTA(900,000)
- Performance vs. Plans
- Recommendations

- Release: May 2006
 - Study at www.johnlocke.org

Summary Statistics for 10 Systems



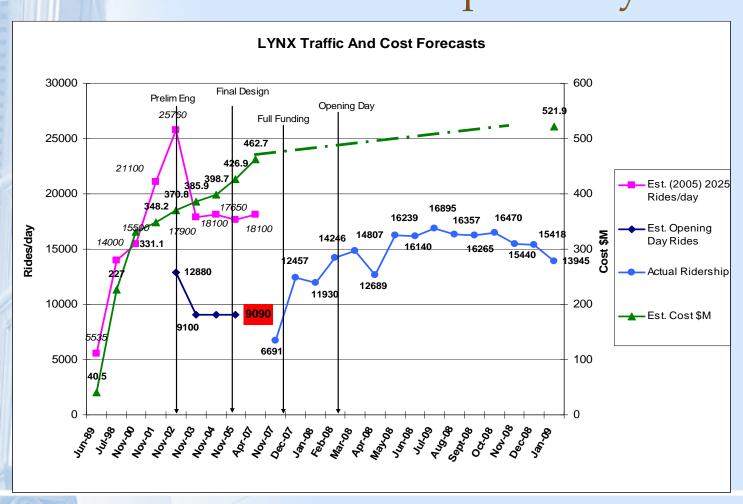


LYNX Station, Carolina Place



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LYNX Cost and Ridership History



LYNX Benefits and Costs Total Cost, 20 years \$ 706 m

User Benefits \$ 181 m
Land Use Benefits \$ 297 m
Environ Benefits \$ 3 m
Total \$ 481 m

B/C 0.68 "Local" B/C 1.20

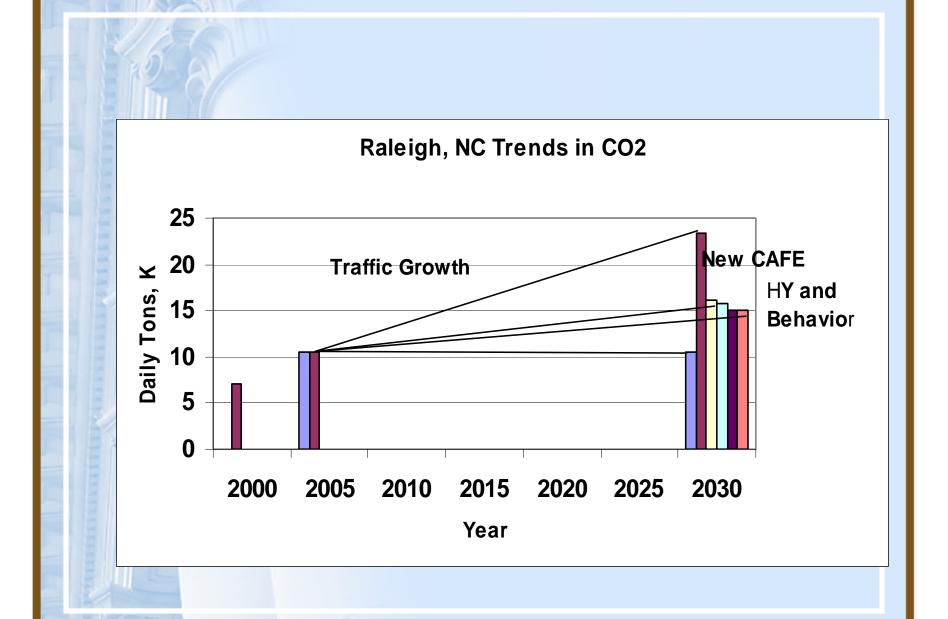
Recommendations For Transit

- Reassess mission, focus on mobility
- Hold down costs; overall funding proportional to ridership.
- Regional consolidation
- Coordinate with service agencies and schools
- Independent forecasts of use and costs

Recommendations - cont.

- Limit assistance to 25%
- Rider participation 25 %
- Uniform expansion criteria
- Review capital expansions
- No state \$ for 'new starts'
- Limit state share of capital costs
- Encourage private-sector operation





Organization Issues

Board

- Do We Need One?
- •Smaller (5-7 members), Policy Oriented, Experts
- Approve Major Projects. No 'Advocacy'
- Prohibit Political Contributions. Open Records
- Election?

Agency

 Prioritize Major Projects , Select Others with Objective Data

Legislature

- Fund Programs, not projects
- Modify/Drop Formula







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